

Progress against key workstreams 2008 – 2011

<i>Programme</i>	Project	Target	Date	Lead Responsibility (Joint responsibility)	Progress at March 2009
Key Strategies and Cross Cutting Studies	Long Term Delivery Plan	Assessment of options for future funding arising from LTDP including tariff and innovative funding mechanisms and rolling fund	July 08	Horizons	Option and Implementation Studies into Variable Tariff done, March Horizons Board to take a view on progressing to consultation stage. Study into Local Asset-backed Vehicle also to be considered by March Horizons Board. Investigation of Regional Infrastructure Fund, Social Bonds and Tax Increment Financing ongoing.
		Assessment of growth on implications on local authorities budgets	Mid 2008	County Council (other authorities)	Ongoing
		Low Carbon futures assessment of LTDP	March 2008	Horizons	Low Carbon Assessment of Long Term Delivery Plan concluded. Climate Change Action Plan being taken forward.
		Review LTDP infrastructure to accommodate sustainable development infrastructure planning	July 08	Horizons	See above

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	Cambridgeshire Transport Strategy	Support County in adoption of Cambridgeshire transport strategy, including TIF	Dec 09	County Council	Horizons providing support to Transport Forum and input to Commission
	Waste and Minerals	Adoption of LDF	Dec 10	County Council	Consultation on additional sites ended in March 2009
	Quality Charter for Growth	Organisations to sign up to Quality Charter	June 08	Cambridgeshire Horizons	Quality Charter launched and further work in rolling out Charter progressing
	Water	Complete Water Cycle Strategy Stage 1 and commission Stage 2	Mid 08	Horizons / Environment Agency	Halcrow have been commissioned to undertake Phase 2, completion is expected by November 2009. Entec have been commissioned to undertake the Scoping Study for East Cambs & Fenland and it is anticipated that Phase 1 will be commissioned by October 2009
		Best practice on adoption of SUDS	Dec 08	Horizons	City Council; have produced SUDs guide. We are working with City and AWS on further work

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	Climate Change	Audit climate change activities to identify gaps and develop programme of activities to deliver future proofed infrastructure	Dec 08	Horizons (local authorities)	Climate Change paper taken to Horizons Board: Horizons working with LAs to take action plan forward.
	Education	Strategy to identify post 16 requirements	July 08	LSC (Colleges)	Discussions ongoing
	Community Infrastructure	Study to identify community infrastructure needs and management of facilities and open spaces	Sept 08	Horizons	Community Technical Manager appointed. Work ongoing to identify procurement framework
Strategic Infrastructure	A428	Agree strategy for Caxton – A1	Summer 08	Horizons (County Council, Highways Agency)	Study completed and forwarded to Regional Transport Strategy work
	A14 Ellington – Fen Ditton Improvement	Publication of Orders	2010	Highways Agency	Work continuing towards publication of Orders
		Start of construction of scheme	2010/11		
	Thameslink 2000 Rail Improvements	Completion of scheme	Timescale to be identified	Network Rail	-
	Cambridgeshire Guided Busway	Completion of St Ives to Cambridge and Cambridge to Trumpington sections	Spring 09	County Council	CGB works have been delayed by weather and other factors; completion of northern section is now anticipated in late summer 2009.
		Completion of Cambridge on street works	Spring 09		

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		Completion of Hunts on street works	Spring 09		
	Chesterton Station	Completion of scheme	Timescale to be identified	County Council	£19.8 million funding for Chesterton Station included in Regional Funding Allocation proposals, to come forward in 2013/14.
	Electricity Supply	Completion of new electricity grid station for Cambridge North	Spring 09	EDF Energy	Work nearing completion
	Strategic green infrastructure projects	Guided Busway Green Corridor – opening of cycleway / bridleway	Early 09	County Council	Linked to Guided Busway
		Cambridge Sports Lakes – construction of phase 1 complete	March 11	Cambridge Sports Lakes Trust	-
		Wicken Fen Vision – Access spine route completed	March 10	National trust	-
	Strategic arts and culture projects	Assess feasibility study of a large scale facility for the Cambridge sub-region and identify steering group to progress work	June 08	GCP, (Horizons, Local Authorities) EEDA	Discussions are ongoing with GCP/the Arts & Cultural steering group to establish how best to take this project forward.

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	Strategic sports projects	Develop business plan for community sports stadium (based on outcome of feasibility study)	Dec 08	Horizons (Local Authorities, Sport England)	A workshop is being held in March 2009 with sports clubs and local authorities to help establish the project vision, it is hoped that an action plan for the next 12 months will be an output from these discussions.
	Strategic health projects	Start on implementation of Addenbrooke's 2020	Mid 08		Ongoing; agreement in principle to allow development of the Cambridge bio-medical campus
		Begin Papworth relocation	Dec 10		
		Start construction new Papworth hospital	Early 10		
Major Developments - Northstowe	Renewable energy for Northstowe	Evidenced options worked up to culminate in submission of planning applications for renewables	March 09	Horizons	Work has progressed to the point when a planning application could be submitted.
	Planning	Revise masterplan in light of consultation	Autumn 08	Joint Committee/Developers	Revision on masterplan almost complete.
		Finalise S106	Dec 08	Joint Committee (Horizons)	March 2010
		Determine Planning Application	Dec 08	Northstowe Joint Committee	Estimated decision in March 2010
	Construction	Commence Infrastructure & Construction	Early 09	Developers	Likely to be late 2010
		1 st housing occupation	Early 10	County Council	Links to overall timeframe
		1 st school open	Sept 10	County Council	Links to overall timeframe

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		1 st Community Centre open	Late 09	County Council / SCDC	Deferred – linked to overall project timing
	A14 Interim Measures	Partners to agree interim measures	March 08	Horizons (Gallagher, EP, Highways Agency, County Council, SCDC)	Modelling work being finalised
		Implement interim measures	Early 2009 – 2013		
	Northstowe Development Trust	Establish not-for-profit company / appoint Shadow Board	March 08	SCDC (Gallagher, EP, County Council, Horizons)	Work on community trust currently on-hold pending review of community infrastructure implementation
		Engage with local communities/villages and appoint permanent trustees	2008 +		Wider community engagement underway led by S Cambs
		Produce full Business Plan / secure funding	Mid 2009		
Major Developments – Cambridge Southern Fringe	Coordination	Resolution of Section 106 requirements	April 08	Horizons (Local authorities)	CH/HCA/LAs working actively to resolve in light of economic situation
	Clay Farm	Determine Outline Planning Application	April 08	Fringes Joint Committee	Resolution to grant outline planning permission in May 2008. S106 discussions have been delayed by viability concerns due to the economic downturn, with the result that outline planning permission has not been issued. Consideration being given to use of HGF and HCA funding

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		Start on site	Late 08	Developer	Potential for start on site in 2009/10, subject to funding agreement and S106
		1 st housing occupation	Late 09	Developer	
		Community Centre open (c. 600 th house)	2011	City Council / County Council	
		Secondary School open	Sept 2012	County Council	
	Glebe Farm	Submit Outline Planning Application	April 08	Developer	Resolution to grant outline planning permission in October 2008. S106 Discussions on delivery linked to Clay Farm
		Determine Outline Planning Application	July 08	Fringes Joint Committee	
		Start on site	Late 08	Developer	
	Trumpington Meadows	Determine Outline Planning Application	Feb 08	Fringes Joint Committee	Resolution to grant outline planning permission in February 2008. Consideration being given to use of HGF to bring forward development.
		Start on site	Late 08	Developer	
		1 st housing occupation	Late 09	Developer	
		Primary school open	Sept 10	County Council	
	Bell School	Determine Outline Planning Application	April 08	City Council	Resolution to grant outline planning permission in June 2008. S106 discussions have been delayed by viability concerns due to the economic downturn,.
		Start on site	TBC	Developer	
		1 st housing occupation	TBC	Developer	
Addenbrooke's	Start MRC construction	Mid 08	NHS	Awaiting completion of 106 agreement now that triggers for AAR	
	Access Road Construction Complete	Spring 09	County Council		

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		Start construction new Papworth hospital	Early 2010	NHS	payments is resolved.
Major Developments – North-West Cambridge	Coordination	Prepare Delivery Plan	Mid 08	Horizons	The Delivery Plan for North West has been prepared and approved by the Delivery Board.
	Planning	Section 106 Agreement	July 08	Joint Committee (Horizons)	The outline planning application for NIAB has not been determined. Outstanding issues re: Secondary School and transport. Viability questioned due to economic downturn, discussions ongoing. Possible future use of HGF if funds available Joint AAP has been subject to consultation and examination, concluding in February 2009. Inspector's final report expected in summer 2009, with AAP adoption thereafter.
		Determine Outline Planning Application	Aug 08	Fringes Joint Committee	
		Adoption of AAP	Dec 08	S Cambs DC	
Construction	Start house building (City Area)	Early 09	Developer		
Major Developments – Cambridge East	Coordination	Prepare Delivery Plan	Dec 08	Horizons	Marshall has announced it is not now likely to relocate its aerospace activities to Mildenhall
	Transport strategy	Agreement of strategy	Dec 08	County Council	
	Strategic Masterplan	Agreement of Spatial Masterplan	Late 08	City Council / SCDC	

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	Relocation of Airport	Decision on relocating of airport	End 08	Marshall	<p>At meeting 12 March 2009, Marshall agreed to bring forward alternative proposals for relocation within 4 months</p> <p>Progress on smaller sites linked to relocation solution for the main airport site</p>		
	North of Newmarket Road	Submission of Outline Planning Application	Late 08	Marshall			
		Determination Outline Application	Mid 09	Joint committee			
		Start of Construction	Late 09	Marshall			
	North of Cherry Hinton	Submission of Outline Planning Application	Late 08	Marshall			
		Determination Outline Application	Mid 09	Joint committee			
		Start of Construction	Late 09	Marshall			
	Major Developments – Cambridge Northern Fringe East	Coordination	Prepare Delivery Plan	Late 08		Horizons	<p>Report into viability of CNFE finished in May 2008, concluding that housing-led redevelopment was unviable due to £cost of sewage works relocation and Network Rail's requirements for sidings area. CNFE has now been removed from City and South Cambs planning policy as a housing-led site, joint ADF focussing on non-residential uses to be brought forward in 2010.</p>
		Land Availability	Decision on future use of land	Mid 08		Land owners	
Draft Minerals and Waste LDF decision on rail uses			Mid 08	County Council			
Local Development Plan		Issues and options for City area	Date to be confirmed	Cambridge City Council			
Sewage Works Relocation		Draft Minerals and Waste LDF decision on relocation	Oct 10	County Council			
Major Developments – Market Towns and Rural	Huntingdon, Northbridge	Determine Outline Planning Application	Mid 08	Huntingdonshire District Council	Progress has been slow, discussions are ongoing		

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		Start on site	Dates to be confirmed	Gallagher	with HDC and the Highways Agency.
		1 st housing occupation	Dates to be confirmed		
	St Neots, Loves Farm	1 st housing occupation Develop Masterplan for input to RSS to secure additional growth above existing targets.	Dates to be confirmed	Huntingdon DC	
	Chatteris		Ongoing	Fenland DC	
	Ely	Develop Masterplan for input for RSS to secure additional growth above existing targets.	Ongoing	East Cambs DC	
	Cambourne		Ongoing	South Cambs DC	
Communicating Sustainable Growth	Revised strategy for promoting the benefits of growth	Implement strategy	April 08	Horizons	Strategy and key messages agreed by Horizons Board and we are now implementing the work. New website reflects the strategy